

## Key Performance Indicators for Facility Managers in a Lean Environment

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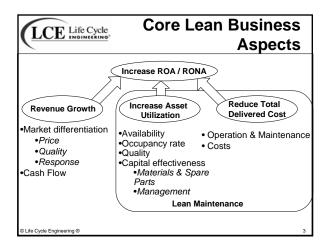
## Lean Maintenance = Radical Change

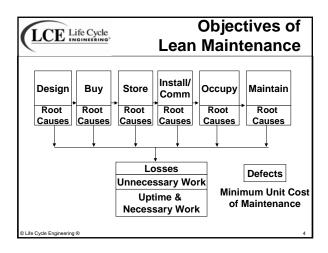
New processes must begin with radical change

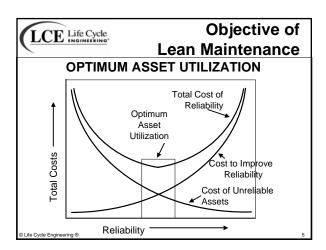
"Continuous improvement is exactly the right idea if you are already the world leader in everything you do. It is a terrible idea if you are lagging. It is probably a disastrous idea if you are far behind the world standard. I believe that we have made a major mistake of our advocacy of continuous improvement....we need rapid, quantum leap improvement."

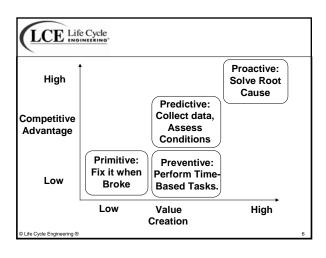
-Paul O'Neil, Former Chairman of Alcoa

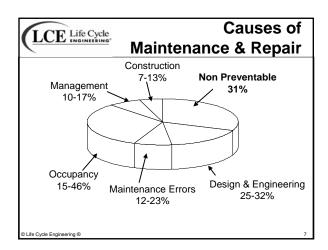
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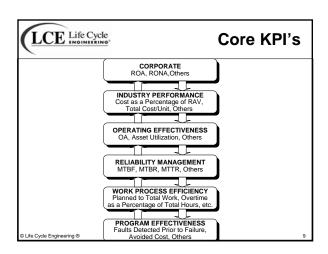


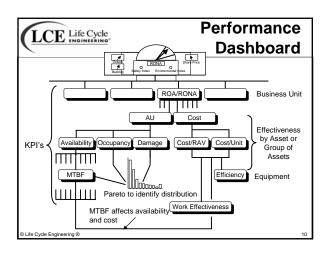


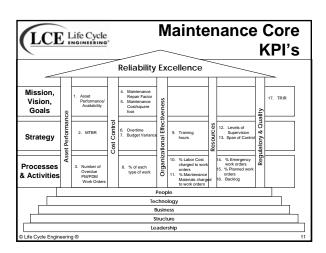


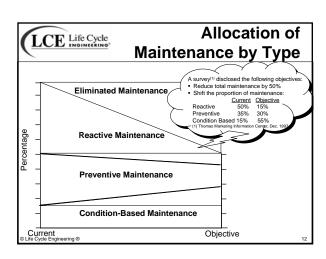


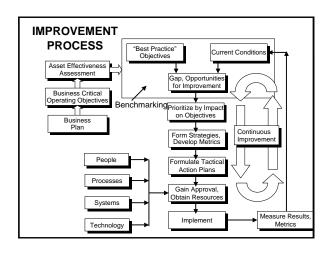
## LCE Life Cycle **Preventable Work** • Almost 70% of all maintenance work does not need to happen and can be eliminated "in a perfect world" and in consideration of the entire life cycle Estimates associated with this are broken down as follows: Design/Engineering 25-32% Construction 7-13% Damage (Occupancy) 15-46% Maintenance Error 12-23% Management Strategy 10-17%

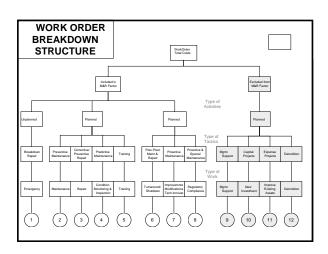


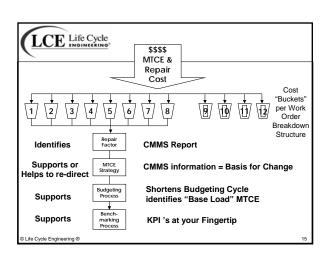














## **QUESTIONS??**

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